



# **City of New Orleans** **2024 Executive Budget**

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**Administration of Mayor LaToya Cantrell**

October 25, 2023

# Contents

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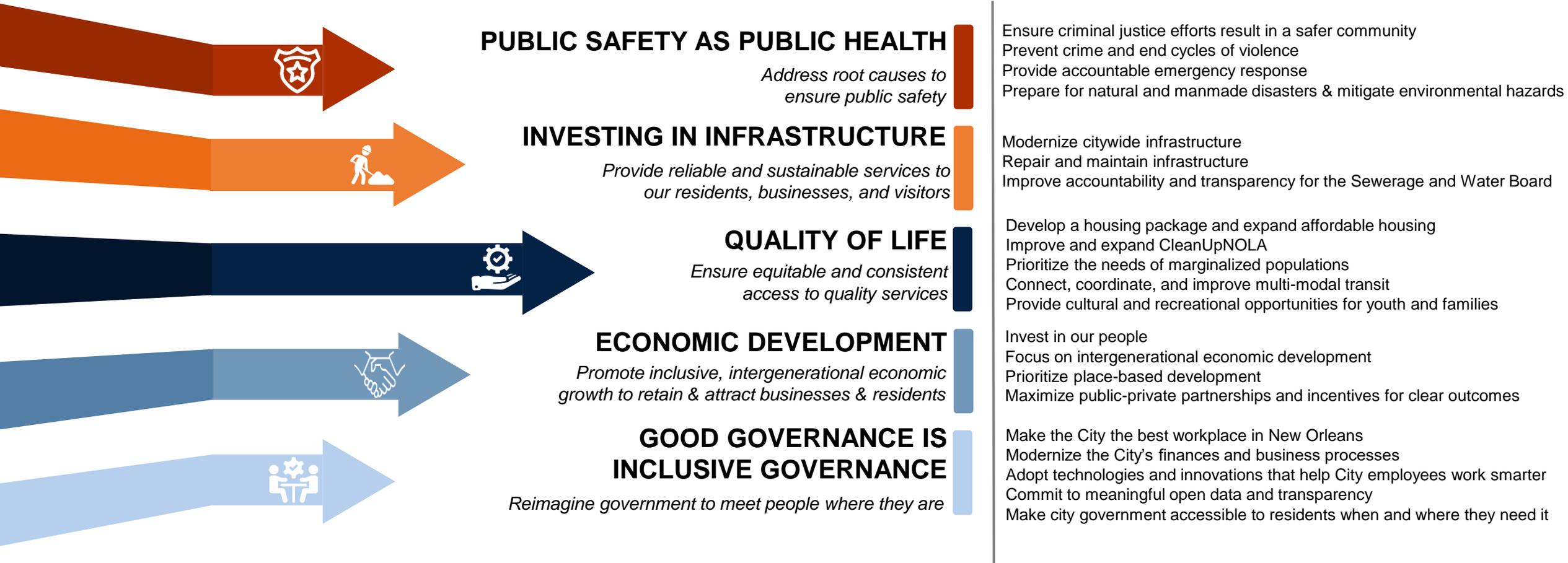
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# **Cantrell Administration's Strategic Framework and 2024 Executive Budget Priorities**

# Forward Together - Strategic Framework

The Cantrell Administration's Strategic Framework was designed to prioritize the issues that matter most to New Orleanians



# 2024 Executive Budget Priorities

*The City has identified five budget priorities for the 2024 budget*



**Public Safety as Public Health**  
*Leveraging citywide resources to address public safety concerns as a larger public health crisis allows the issue to be identified as larger than a policing problem and calls the larger community to action. Addressing public safety from this vantage point widens the lens of how we view potential solutions.*



**Infrastructure Investment**  
*The Cantrell Administration knows investments in infrastructure result in more satisfied, productive, and efficient services for our residents. The condition of the City's physical assets greatly influences the economy's ability to function and grow, as well as residents' safety, productivity, and ability to live and thrive.*



**Quality of Life Improvement**  
*The Cantrell Administration fully understands the importance of improving the quality of life for residents and visitors. The Administration is focused on both the physical and philosophical difficulties through the years to clean up the city we serve and the way the City does business.*



**Prioritizing Cultural Economy**  
*Economic development is critical to the future of the City. Uplifting New Orleans' cultural community is a top priority for the Cantrell Administration. This is realized through the Mayor's Office of Cultural Economy's mission to stimulate economic activity and growth through our local culture bearers by creating opportunities for arts and creative producers to thrive.*



**Good and Inclusive Government**  
*The Cantrell Administration is working harder than ever to preserve and expand housing opportunities and adding more tools to combat the crisis – this means building partnerships, developing innovative policies, and pushing legislation at all levels of government.*

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# **2024 Budgetary Considerations**

# 2024 Executive Budget

*The 2024 Executive Budget represents a pivotal time in the City's trajectory – we must redefine what “normal” means for City operations*

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- The 2024 Executive Budget is year two of an ambitious three-year plan that will leverage the City's influx of one-time funds to reset and stabilize the City's operations – clearing backlogs, purchasing new vehicles/equipment, and upgrading technology systems
- The 2024 Executive Budget is funded at the level required to provide a high level of service to residents, businesses, and tourists while making continued investments in our employees
- The Cantrell Administration will use 2024 to continue to re-evaluate how the City budgets – moving toward a more dynamic budgeting process that allows the City to put its available revenue to the highest and best use

# 2024 Budgetary Highlights

*Includes recurring revenues, rollover ARPA allocations, and rollover fund balance projects*

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## ▪ Investing in Employees

- 2.5% raises for all employees in 2024
- Additional 2.5% raise for Commissioned Officers
- Merit Pay
- Mardi Gras Special Rates of Pay

## ▪ Continuation of Critical Initiatives

- Service Cuts, Potholes, Streetlights
- Catch Basin Cleaning, Repair, and Maintenance
- Blight Remediation
- Healthy Homes Implementation
- Graffiti Abatement Program
- Unhoused Population Support

# 2024 Budgetary Highlights Continued

*Includes recurring revenues, rollover ARPA allocations, and rollover fund balance projects*

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## ▪ Continued Backlog Reduction

- DNA and Sexual Assault Kit Processing
- Illegal Dumping
- Forestry
- Title Research

## ▪ Violence Reduction Initiatives

- THRIVE Kids Partnership
- Office of Gun Violence Prevention
- Community Violence Interrupters
- Food Security Program

## ▪ Continued Technology Overhaul

- Criminal Justice Technology Modernization
- Document Management System
- Sales Tax Collection System
- Asset Management System
- Fleet and Fuel Management Systems

# 2024 Budgetary Highlights Continued

*Includes recurring revenues, rollover ARPA allocations, and rollover fund balance projects*

## ▪ Right Sized Emergency/Disaster Reserve Fund Balance

- We have set aside just over \$131M, which aligns with best practices and guidance received from Rating Agencies

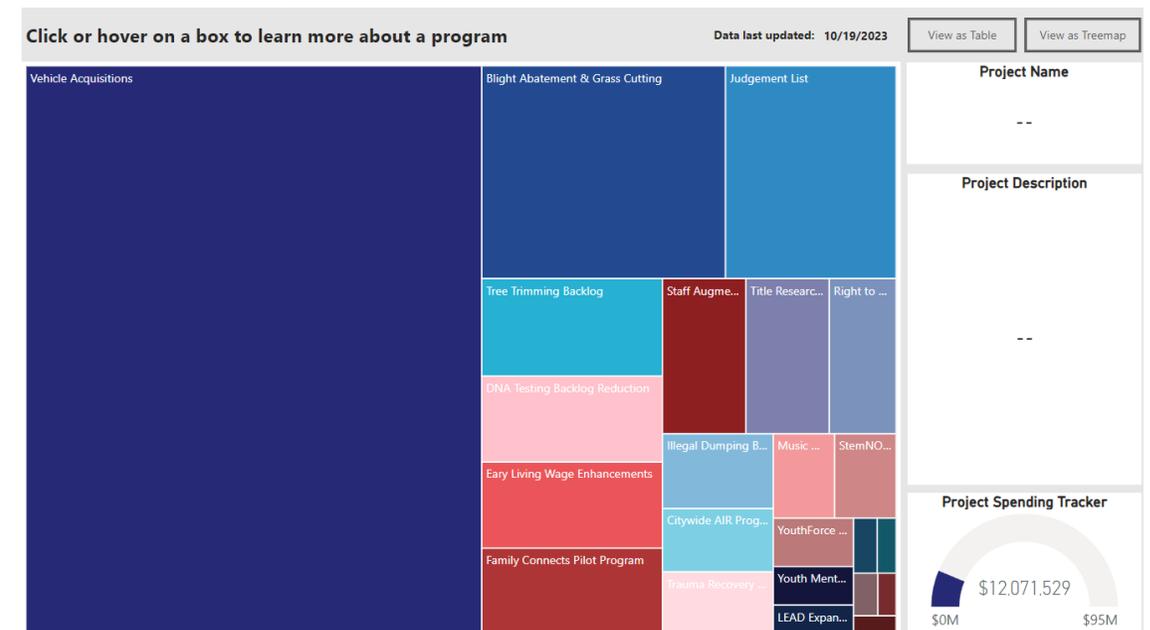
## ▪ Enhanced Reporting

- External Agency Reporting
- Updated Approach to Personnel Spending
- Dashboard Development
  - ARPA, Fund Balance, Graffiti, Catch Basins, etc.

## ▪ Increased Costs

- SAFER Grant Roll Off
- Increased Employer Health Care Contribution
- Increased Pension Employer Contributions
- New Sanitation Contracts
- Healthy Homes Program
- Increased Technology Costs

### Fund Balance Project Dashboard



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# **2023 Quadrennial Reassessment**

# Quadrennial Reassessment

*The Louisiana Constitution ([Art. VII, §18\(F\)](#)) requires all property subject to taxation to be reappraised and valued at least once every four (4) years*

## Roll Back

- When total assessments increase in a quadrennial reassessment year, state law ([Art. VII, § 23\(B\)](#)) requires that all tax recipient agencies reduce their millage rate, keeping the total amount of property taxes they receive the same as the prior year (the “roll back” amount).
- State law ([Art. VII, § 23\(C\)](#)) exempts new property going on the tax rolls for the first time from the mandatory roll back
- State law ([Art. VII, § 23\(D\)](#)) also exempts millage rates levied for the payment of general obligation bonds from the mandatory roll back

## Roll Forward

- State law ([Art. VII, § 23\(B\)](#)) authorizes increases in millage rates to collect property taxes beyond the revenue-neutral roll back amount, but additional restrictions and procedural steps are required (in [Art. VII, § 23\(C\)](#) and [R.S. 47:1705\(B\)](#)):
  - 2/3 of the taxing authority members (City Council) must vote to roll forward
  - A public hearing must be held before the vote
  - Two separate notices announcing the subject matter of the public hearing must be published in the official journal at least 30 days in advance

# Millages Levied in Orleans Parish

*Residents' tax bills are comprised of millages that are set by five different taxing authorities within Orleans Parish*

Taxing Authority	Millage	2023 Levy
City Council	City Alimony	13.91
City Council	City Services	1.19
City Council	Fire & Police	6.40
City Council	Public Library	2.58
City Council	Public Library	2.33
City Council	Audubon Commission	1.95
City Council	NORD – C	1.95
City Council	PPW	1.80
City Council	City Debt	19.50
City Council	City Park	0.61
City Council	Police – non homestead exempt	5.26
City Council	Fire - non homestead exempt	5.21
City Council	Fire - non homestead exempt	2.50
City Council	Early Childhood	5.00
City Council	SWBNO - Drainage	4.71
City Council	SWBNO – Drainage	4.46
City Council	SWBNO – Drainage	7.06
City Council	Downtown Development District	17.12
City Council	Garden District Security District	8.00
City Council	Touro Bouligny Security District	7.50
<b>Total Millages Set by City Council</b>		<b>99.54</b>

Taxing Authority	Millage	2023 Levy
Orleans Parish School Board	School System	45.31
Orleans Parish Sheriff's Office	Orleans Law Enforcement District	2.80
SELA- East	Orleans Levee District	12.28
SELA - West	Algiers Levee District	12.26
<b>Total Millages Set by Other Taxing Authorities</b>		<b>72.65</b>

# Roll Back Calculation - Overview

*The Administration **did not** include a roll forward in the proposed 2024 Executive Budget*

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- The Louisiana Legislative Auditor (LLA) will set the official adjusted millages (roll back amount) based on the certified tax rolls
  - This typically occurs in November
- In order to draft the 2024 Executive Budget, the City calculated an estimate of what the roll back millage values are anticipated to be
- The City will make any necessary corrections to the 2024 budget and tax levy ordinance once we receive the official adjusted millage rates from the LLA

# Roll Back Calculation - Steps

*For the purposes of the roll back calculation, we must only consider the millages for which the City Council is the taxing authority and must exclude the millage for general obligation bonds*

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- **Step 1:** Calculate the value of 1 mill based on 2023 certified tax rolls
- **Step 2:** Calculate the 2023 expected revenue for these particular City millages, based on the 2023 millage rates and 2023 value of 1 mill
- **Step 3:** Calculate the value of 1 mill based on the 2024 certified tax rolls provided to the City by the Assessor's Office (excluding new construction pursuant to [Art. VII, § 23 \(C\)](#) of the Louisiana Constitution)
- **Step 4:** Calculate the millage rate that would be required to keep the 2024 expected revenue equal to the 2023 expected revenue using the 2024 value of 1 mill

# Roll Back Calculation: Step 1

*Calculate the value of 1 mill based on 2023 Certified Tax Rolls*

Millage Type	Total 2023 Taxable Assessment	Value of 1 mill
Millage with Homestead Exemption	\$4,743,982,010	\$4,743,982
Millage without Homestead Exemption	\$5,226,385,261	\$5,226,385

## Calculation

$$\text{Total 2023 Taxable Assessment} \div 1,000 = \text{Value of 1 mill}$$

1 mill = 1/10 of one cent (or \$1.00 per one thousand of assessed value)

# Roll Back Calculation: Step 2

*Calculate the 2023 expected revenue based on the 2023 millage rates and 2023 value of 1 mill*

## Calculation

Levied Millage Rate x Value of 1 mill = 2023 Expected Revenue

Millage Type	Value of 1 mill
Millage with Homestead Exemption	\$4,743,982
Millage without Homestead Exemption	\$5,226,385

Millage	2023 Levy	2023 Expected Revenue
City Alimony	13.91	\$65,988,790
City Services	1.19	\$5,645,339
Fire & Police	6.40	\$30,361,485
Public Library	2.58	\$12,239,474
Public Library	2.33	\$11,053,478
Audubon Commission	1.95	\$9,250,765
NORD – C	1.95	\$9,250,765
PPW	1.80	\$8,539,168
City Park	0.61	\$2,893,829
Police – non homestead exempt	5.26	\$27,490,785
Fire - non homestead exempt	5.21	\$27,229,466
Fire - non homestead exempt	2.50	\$13,065,963
Early Childhood	5.00	\$23,719,910
SWBNO - Drainage	4.71	\$22,344,155
SWBNO – Drainage	4.46	\$21,158,160
SWBNO – Drainage	7.06	\$33,492,513
Downtown Development District	17.12	\$81,216,972
Garden District Security District	8.00	\$37,951,856
Touro Bouligny Security District	7.50	\$35,579,865
<b>TOTAL</b>	<b>99.54</b>	<b>\$478,472,735</b>

# Roll Back Calculation: Step 3

*Calculate the value of 1 mill in 2024 based on the 2024 Certified Tax Rolls provided to the City by the Assessor's Office (excluding new construction)*

Millage Type	Total 2024 Taxable Assessment	Value of 1 mill
Millage with Homestead Exemption	\$5,398,533,870	\$5,398,534
Millage without Homestead Exemption	\$5,887,374,220	\$5,887,374

## Calculation

$$\text{Total 2023 Taxable Assessment} \div 1,000 = \text{Value of 1 mill}$$

1 mill = 1/10 of one cent (or \$1.00 per one thousand of assessed value)

# Roll Back Calculation: Step 4

*Calculate the millage rate that would be required to keep the 2024 expected revenue equal to the 2023 expected revenue using the 2024 value of 1 mill*

## Calculation

$$2023 \text{ Expected Revenue} \div \text{Value of 1 mill} = 2024 \text{ Roll Back Millage Rate}$$

Millage Type	Value of 1 mill
Millage with Homestead Exemption	\$5,398,534
Millage without Homestead Exemption	\$5,887,374

Millage	2023 Levy	2023 Expected Revenue	2024 Millage Rate
City Alimony	13.91	\$65,988,790	12.22
City Services	1.19	\$5,645,339	1.05
Fire & Police	6.40	\$30,361,485	5.62
Public Library	2.58	\$12,239,474	2.27
Public Library	2.33	\$11,053,478	2.05
Audubon Commission	1.95	\$9,250,765	1.71
NORD – C	1.95	\$9,250,765	1.71
PPW	1.80	\$8,539,168	1.58
City Park	0.61	\$2,893,829	0.54
Police – non homestead exempt	5.26	\$27,490,785	4.67
Fire - non homestead exempt	5.21	\$27,229,466	4.63
Fire - non homestead exempt	2.50	\$13,065,963	2.22
Early Childhood	5.00	\$23,719,910	4.39
SWBNO - Drainage	4.71	\$22,344,155	4.14
SWBNO – Drainage	4.46	\$21,158,160	3.92
SWBNO – Drainage	7.06	\$33,492,513	6.20
Downtown Development District	17.12	\$81,216,972	15.04
Garden District Security District	8.00	\$37,951,856	7.03
Touro Boulogny Security District	7.50	\$35,579,865	6.59
<b>TOTAL</b>	<b>99.54</b>	<b>\$478,472,735</b>	<b>88.63</b>

# Roll Back Summary

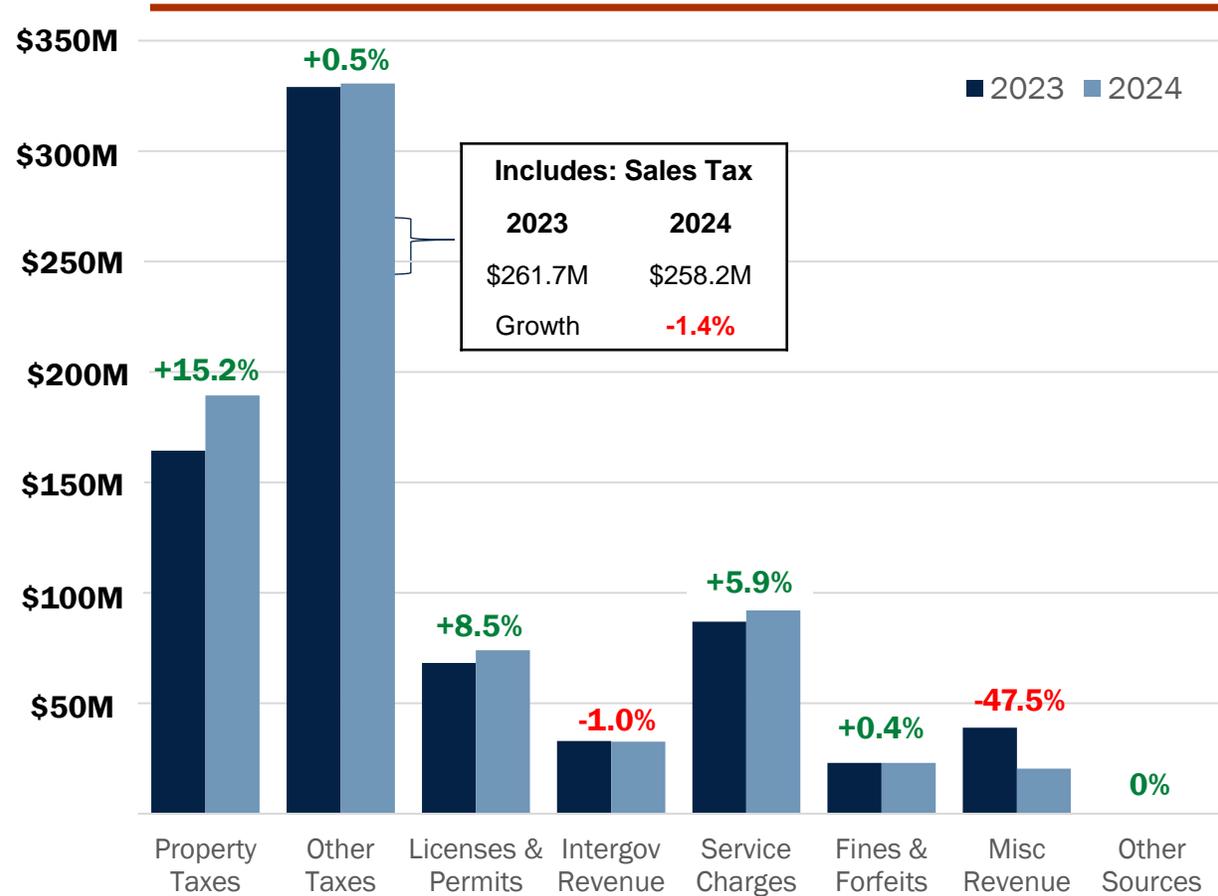
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- Reassessment is a constitutional process executed by a political subdivision of the State, the Parish Assessor's Office
- The Council is required to "roll back" to revenue neutral and may roll forward, which is considered to be a tax increase, without further voter approval
- Additional procedural steps and a two-thirds vote are required for the Council to roll forward
- The Administration **did not** include a roll forward in the 2024 Executive Budget

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**2024 Revenue**

# General Fund Revenue Forecast



	2023 Revised Forecast	2024 Proposed Forecast	Annual Change
Property Tax	164,439,362	189,469,787	+25M
Other Taxes	329,123,642	330,715,240	+1.6M
Licenses & Permits	68,233,777	74,004,680	+5.8M
Intergovernmental Revenue	32,967,310	32,635,828	-331K
Service Charges	86,926,187	92,051,238	+5.1M
Fines & Forfeits	22,965,516	23,055,147	+90K
Miscellaneous Revenue	38,896,467	20,433,458	-\$18.5M
Other Financing Sources	60,000	60,000	\$0
<b>Total General Fund Revenue</b>	<b>743,612,261</b>	<b>762,425,379</b>	<b>+18.8M</b>

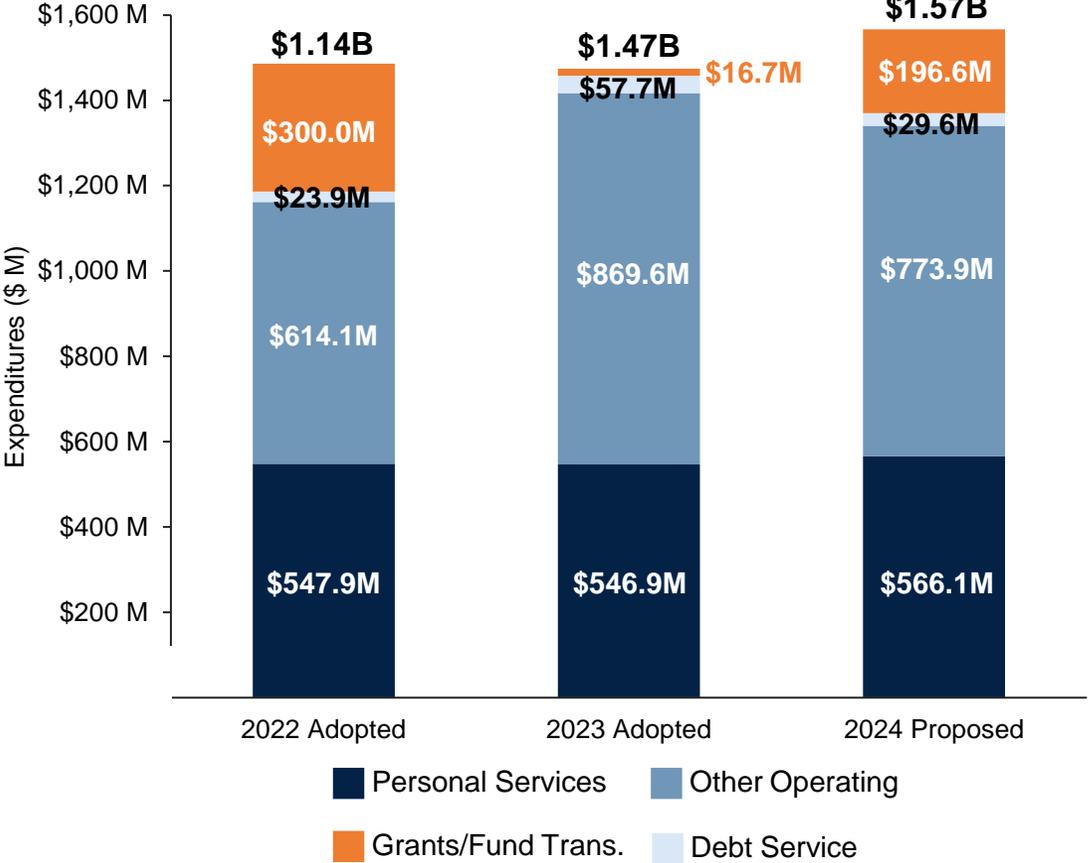
\*Columns may not add due to rounding

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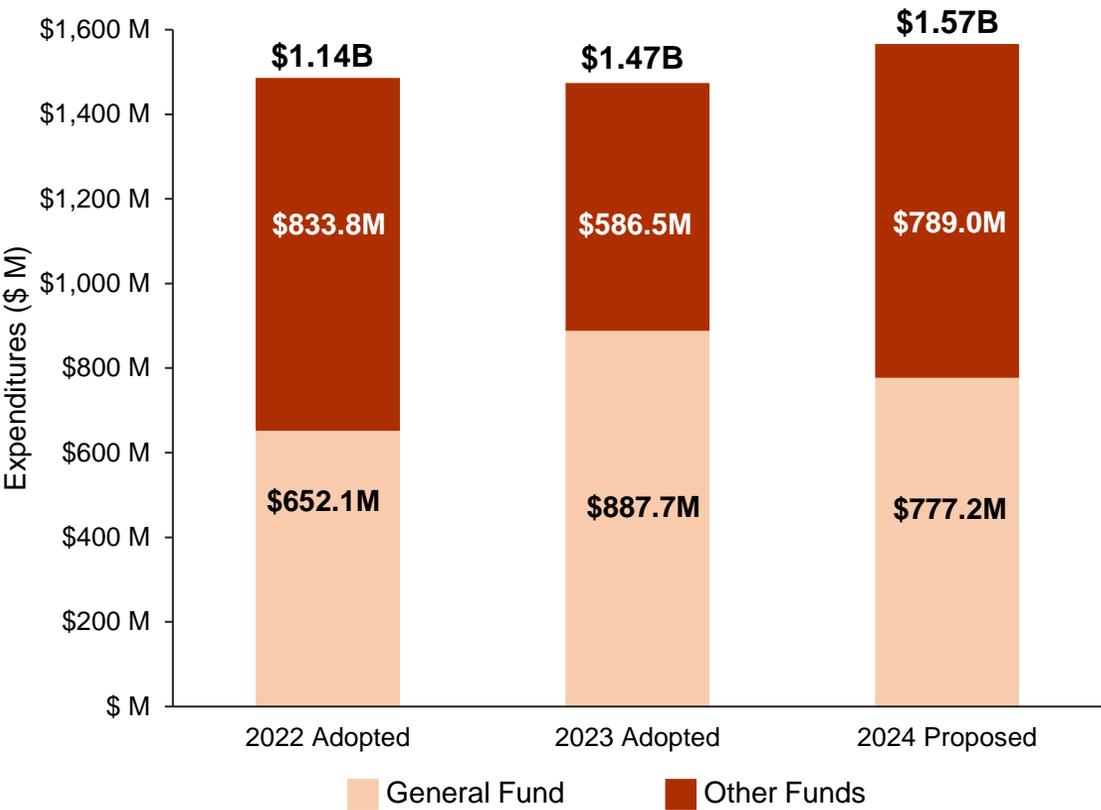
# **2024 Expenditures**

# 2024 Executive Budget

## EXPENDITURES



## FUNDING SOURCES



# Overview of General Fund Expenditures for 2024

*Excludes: Debt Service, City Light Bill, and ARPA Funding*

	Department	2023 Budget	2024 Budget	Variance	% Variance	Items of Note
<b>Public Safety as Public Health</b>	Public Safety - EMS	18,914,476	19,211,030	296,554	1.6%	2.5% Raise and Merit Pay
	Public Safety - Fire	127,451,786	136,526,326	9,074,540	7.1%	SAFER Grant
	Public Safety - NOPD	154,895,980	155,251,711	355,731	0.2%	5% Raise and Merit Pay
	JJIC	7,670,100	8,083,267	413,167	5.4%	Increased staffing
	NOPD - Consent Decree	5,854,518	5,658,742	-195,776	-3.3%	Personnel reduction
	NOHSEP + PSSS	13,016,018	14,237,298	1,221,280	9.4%	New swing shift in PSSS
	OCJC	3,373,401	2,451,488	-921,913	-27.3%	Spend down of one-time funds
	Health Department	9,175,740	9,449,007	273,267	3.0%	2.5% Raise and Merit Pay
	MTRCB	2,618,772	3,285,800	667,028	25.5%	Increased staffing
<b>Mayor's Office</b>	Mayor - Core	5,906,437	7,048,497	1,142,060	19.3%	Increased staffing and Municipal ID Program
	Neighborhood Engagement	837,178	931,018	93,840	11.2%	Increased funding for community outreach
	Youth and Families	3,722,996	902,949	-2,820,047	-75.7%	One-time funds were only provided in 2023

# Overview of General Fund Expenditures for 2024

*Excludes: Debt Service, City Light Bill, and ARPA Funding*

	Department	2023 Budget	2024 Budget	Variance	% Variance	Items of Note
<b>Administrative</b>	CAO	27,021,899	30,339,738	3,317,839	12.3%	<i>Increased employer health care contributions and increased staffing</i>
	City Council	15,038,486	16,445,309	1,406,823	9.4%	<i>Staff raises</i>
	Civil Service	2,889,193	3,425,818	536,625	18.6%	<i>Compensation study</i>
	Finance	127,831,599	28,451,513	-99,380,086	-77.7%	<i>Emergency/Disaster Reserve</i>
	ITI	10,530,284	14,840,158	4,309,874	40.9%	<i>Increased security costs and licensing</i>
	Supplier Diversity	652,057	1,209,366	557,309	85.5%	<i>DBE Score Card and Set Aside Program</i>
	Law	13,947,127	9,398,658	-4,548,469	-32.6%	<i>Spend down of additional \$7M judgment fund allocation</i>
<b>OBES</b>	City Planning Commission	2,096,682	2,433,872	337,190	16.1%	<i>Increased staffing</i>
	Economic Development	2,985,856	1,419,850	-1,566,006	-52.4%	<i>Spend down of one-time funds</i>
	HDLC + VCC	1,448,136	1,840,317	392,181	27.1%	<i>Increased staffing</i>
	Safety and Permits	9,117,991	8,916,725	-201,266	-2.2%	<i>Spend down of one-time funds</i>
	Cultural Economy	851,640	868,985	17,345	2.0%	<i>Increased staffing</i>
	Nighttime Economy	212,338	509,298	296,960	139.9%	<i>Increased staffing</i>

# Overview of General Fund Expenditures for 2024

*Excludes: Debt Service, City Light Bill, and ARPA Funding*

	Department	2023 Budget	2024 Budget	Variance	% Variance	Items of Note
<b>Infrastructure and Maintenance</b>	Capital Projects	696,544	583,641	-112,903	-16.2%	<i>Staffing realignment</i>
	Public Works	23,752,244	24,306,684	554,440	2.3%	<i>2.5% Raise and Merit Pay</i>
	Property Management	10,318,621	11,104,190	785,569	7.6%	<i>Increased staffing</i>
	Resilience and Sustainability	379,316	891,789	512,473	135.1%	<i>Consolidation of Offices of Transportation and Utilities</i>
	Sanitation	51,678,727	51,008,738	-669,989	-1.3%	<i>Spend down of one-time funds</i>
<b>Parks and Recreation</b>	NORD-C	15,765,442	15,957,877	192,435	1.2%	<i>2.5% Raise and Merit Pay</i>
	Parks and Parkways	14,065,974	16,046,482	1,980,508	14.1%	<i>Roll over of one-time funds</i>

# Overview of General Fund Expenditures for 2024

*Excludes: Debt Service, City Light Bill, and ARPA Funding*

	Department	2023 Budget	2024 Budget	Variance	% Variance	Items of Note
<b>Courts</b>	Civil Court	14,400	14,400	0	0.0%	
	Clerk of Criminal District Court	4,881,308	5,399,180	517,872	10.6%	<i>Increased staffing</i>
	Criminal District Court	6,699,398	6,157,398	-542,000	-8.1%	<i>Reduction of one-time funds</i>
	District Attorney	9,561,389	9,561,389	0	0.0%	
	First City Courts	6,000	6,000	0	0.0%	
	Juvenile Court	2,916,314	3,049,492	133,178	4.6%	
	Municipal and Traffic Court	9,479,223	7,566,888	-1,912,335	-20.2%	<i>Staffing realignment</i>
	Public Defender	7,795,195	8,377,181	581,986	7.5%	
<b>Outside Agencies</b>	Coroner's Office	4,088,285	4,184,240	95,955	2.3%	
	Ethics Review Board	292,395	299,451	7,056	2.4%	
	Municipal Participation Grants	4,656,682	4,706,682	50,000	1.1%	
	New Orleans Museum of Art	305,851	305,851	0	0.0%	
	Office of Independent Police Monitor	1,169,582	1,209,781	40,199	3.4%	
	Office of the Inspector General	4,120,794	4,184,728	63,934	1.6%	
	Registrar of Voters	436,811	536,811	100,000	22.9%	<i>Secretary of State no longer is funding voter ID cards</i>
	Sheriff	55,749,864	55,749,864	0	0.0%	

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# **One-Time Funds**

# American Rescue Plan Act

## Priorities



### Public Safety & Public Health

Provide critical resources to agencies to keep residents safe, leverage technology as a force multiplier, and explore alternative policing programs

### Quality of Life Recovery

Address blight and illegal dumping, and provide services for our most vulnerable residents and visitors



### Government Services Recovery

Increase the City's ability to serve residents through much needed upgrades to technology, equipment, and IT systems



### Housing Recovery

Preserve and expand housing opportunities and add more tools to combat the crisis, which has been exacerbated due to COVID19



### Business & Workforce Recovery

Provide resources to support business recovery and enhance workforce development opportunities for residents



# ARPA Dashboard: <https://nola.gov/arpa/>

The City's ARPA Dashboard is live and offers real-time tracking of the City's progress in spending ARPA funds and project highlights

## Project Highlight: Sobering Center

Project Status: Ongoing

The City of New Orleans Health Department, in partnership with [Odyssey House Louisiana](#), has committed ARPA funds to support the ongoing operation of the Sobering Center, an endeavor that provides a safe space for intoxicated individuals to recover from immediate acute alcohol impairment under the care of trained staff. Entry to the Sobering Center is voluntary, and open to residents of all genders who are 18 years and older. The center and its mobile unit, the Sober Patrol, provides diversion from jails and emergency rooms and can connect individuals with additional care – medically supported detox and substance use disorder treatment.

- The Sobering Center is a 25-bed facility.
- Laundry services and lockers are available for guests' personal items.
- Snacks and drinks are offered to help replenish guests during their stay.
- Guests are not allowed to bring alcohol or drug paraphernalia into the building, which must be discarded prior to admission.
- The maximum length of stay is 8 hours, weather permitting.
- The Sober Patrol will transport guests from the Sobering Center within reason.

Learn more

- [Odyssey House: Sobering Center](#)



**Diversion Supports** diversion from jails and emergency rooms



**Monitored Care Individuals** will be monitored and released when appropriate



**Access to Additional Care** If needed, individuals can access additional care, including medically supported detox or substance use disorder treatment



**Transportation Available** Individuals who need transportation to the Sober Center can call (504)439-5941

## Project Highlight: Medical Debt Payment

Project Status: Ongoing



This project provides medical debt relief to income-qualified New Orleans residents through a partnership with a nonprofit entity that specializes in acquiring and cancelling outstanding medical debt.

The vendor recruits local hospitals, health care providers, and commercial debt buyers to participate in the program and through those partnerships the vendor acquires medical debt for purposes of debt cancellation. With the allocated \$1.3 million in ARPA funds, the vendor estimates being able to cancel approximately \$130 million in medical debt for 50,000-60,000 income-eligible New Orleans residents. This debt cancellation will improve financial stability for residents struggling with medical debt and allow them to spend limited financial resources on other necessities, including food, clothing, or rent.

The project is also anticipated to improve health care access for residents who benefit from medical debt relief, because individuals who have medical debt are more likely to report being denied access to a health care provider because of an unpaid bill. Finally, we anticipate this project will reduce future accrual of medical debt among New Orleans residents, as the vendor will work with local hospitals and health care providers to improve their financial assistance policies to improve the ability of patients to manage their medical care costs and avoid future accrual of debt.

Learn more

- [City of New Orleans Partners with Nonprofit for Medical Debt Forgiveness for Eligible Residents](#)

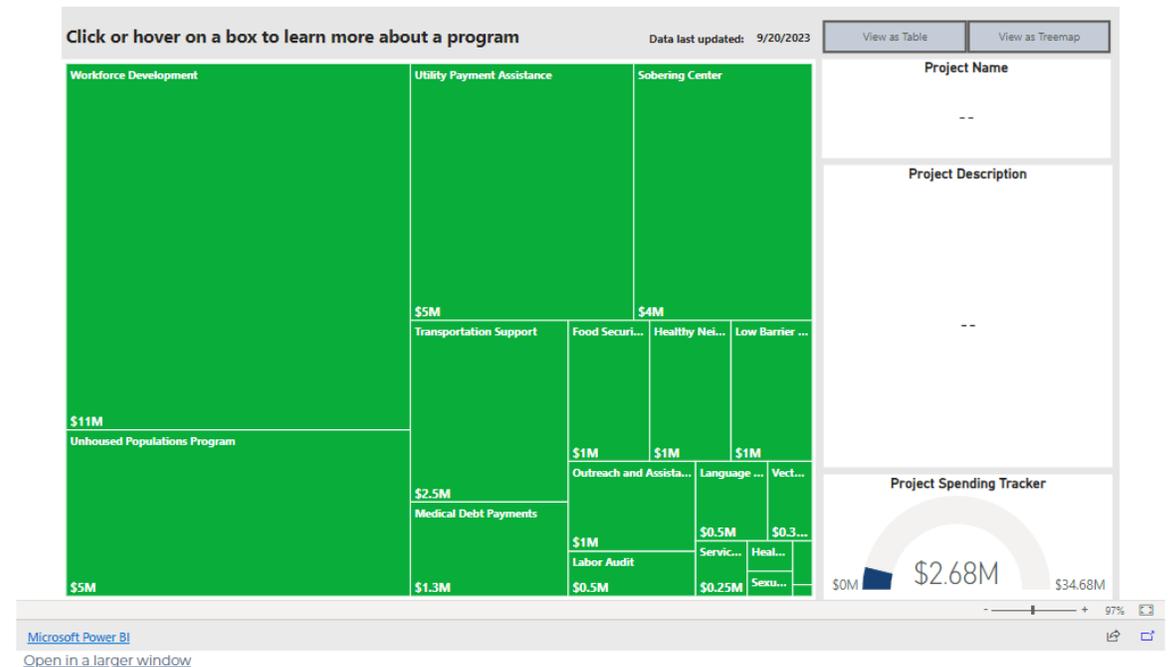
## Public Health & Human Services

Background

The COVID-19 pandemic exacerbated the challenges faced by our most vulnerable populations. The pandemic caused many relied upon services to modify or even shut down operations. Simultaneously, the compounding impacts of the pandemic caused significant declines in mental health.

Investment

The Administration will funnel resources to address the widest service disparities among vulnerable populations. This investment will seek to address public health needs holistically to reduce the intersectional impacts of the COVID-19 pandemic and its impact on communities.



# ARPA Project Management Team

## *Team Priorities*

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- Complete audit of ARPA projects, including spending and project progress to date
  - Including a comprehensive evaluation of projects that may require re-appropriation
- Participate in the Council's ARPA Implementation Advisory Committee
- Create robust internal project management tracking
- Support Departments in drafting procurements and contracts
- Provide contract monitoring after awards
- Enhance public reporting
  - Including development of a City of New Orleans ARPA Report (separate from existing reporting to Department of Treasury)
    - Anticipated release in Q2 2024

# ARPA Spending Update

*Tranche 1 as of Q3 2023*

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Department	Item	Appropriated	YTD Spent	Remaining
City Council	Utility Assistance	\$5,000,000	\$1, 866,296	\$3,133,704
NOFD	Salaries – Revenue Loss	\$164,966,816	\$164,966,816	\$0
NOPD	Salaries – Revenue Loss	\$22,294,708	\$22,294,708	\$0
<b>TOTAL</b>		<b>\$192,261,524</b>	<b>\$189,073,332</b>	<b>\$3,133,704</b>

*Note: \$1.5M for broadband was reappropriated as part of Tranche 2B*

# ARPA Spending Update

## Tranche 2A as of Q3 2023

Department	Item	Appropriated	YTD Spent	Obligated	Remaining
CAO	ARPA Administration Fee (3%)	\$5,820,000	\$8,055	-	\$5,811,945
CAO	Criminal Justice IT Overhaul	\$30,000,000	\$44,261	\$1,835,152	\$28,120,587
CAO	SWBNO Substation	\$15,000,000	\$15,000,000	-	\$0
CAO	Vehicles and Equipment	\$15,000,000	\$9,029,924	\$619,191	\$5,350,885
DPW	Catch Basin Cleaning	\$10,000,000	-	\$10,000,000	\$0
DPW	Right of Way Maintenance	\$3,000,000	-	-	\$3,000,000
Finance	Medical Debt Payments	\$1,300,000	-	-	\$1,300,000
Fire	Fire Station Alerting System	\$2,500,000	-	-	\$2,500,000
NOEMS	Medical Supplies, Rescue Tools, Equipment	\$1,800,000	\$778,168	\$218,647	\$803,185
Health	Firearm Safety Campaign	\$20,000	\$20,000	-	\$0
Health	Health and Hygiene Needs for Vulnerable Populations	\$120,000	\$116,788	\$3,212	\$0
Health	Sobering Center Operations	\$4,000,000	\$679,492	\$3,320,508	\$0
Health	Unhoused Populations Program	\$5,000,000	\$8,979	\$739,266	\$4,251,755
NOPD	Crime Lab, Training Academy, Central Evidence Supplies	\$3,200,000	\$55,170	-	\$3,144,830
NOPD	Recruitment/Retention	\$32,500,000	\$11,743,065	-	\$20,756,935
ORS	Together New Orleans Solar Project	\$1,000,000	-	-	\$1,000,000
Workforce Investment	Workforce Development Training for Youth	\$1,700,000	-	-	\$1,700,000
Youth and Families	Pathways and Summer Success Programs	\$900,000	\$516,000	\$384,000	\$0
PSSS	Grounds Patrol Expansion in the French Quarter	\$1,950,000	\$16,332	-	\$1,933,668
OCJC	Allocations to CASA New Orleans	\$50,000	-	-	\$50,000
OCJC	Assistance to nonprofits	\$250,000	-	-	\$250,000
OCJC	Complete funding for Covenant House	\$75,000	-	-	\$75,000
OCJC	Funding for Sexual Trauma Awareness & Response	\$100,000	-	-	\$100,000
OCJC	Juvenile Probation, parole, diversion	\$4,850,000	-	\$400,000	\$4,450,000
<b>TOTAL</b>		<b>\$140,135,000</b>	<b>\$38,016,234</b>	<b>\$17,519,976</b>	<b>\$84,598,790</b>

# ARPA Spending Update

*Tranche 2B as of Q3 2023*

Department	Item	Appropriated	YTD Spent	Obligated	Remaining
CAO	Mounted and Canine Unit Support	\$1,500,000	\$18,795	-	\$1,481,205
CAO	Convenience Center Development	\$2,000,000	-	-	\$2,000,000
CAO	RTA – Transportation Support	\$2,500,000	-	-	\$2,500,000
CAO	Language Access	\$500,000	-	-	\$500,000
CAO	Labor Audit	\$500,000	-	-	\$500,000
CAO	9th Ward Athletic Center	\$2,500,000	-	-	\$2,500,000
Code Enforcement	Expand the Healthy Neighborhood Project (HNP)	\$1,000,000	-	-	\$1,000,000
OED	Regional Business Park Improvements / Six Flags	\$2,500,000	-	-	\$2,500,000
OED	Financial Stability / Asset Building Program	\$5,000,000	-	-	\$5,000,000
Finance	Revenue Sales Tax System	\$1,000,000	-	-	\$1,000,000
HDLC	Home repair grant fund	\$41,524	-	-	\$41,524
MTRCB	Vector Control Preparedness	\$310,000	-	-	\$310,000
NOFD	Rescue Equipment	\$125,000	-	\$125,000	\$0
NOHD	Support the ThriveKids Program	\$10,000,000	-	-	\$10,000,000
NOHD	Gun Safety Campaign	\$300,000	-	-	\$300,000
NOHD	Community Based-Violence Intervention and Prevention	\$500,000	-	-	\$500,000
NOHD	Food Security Program	\$1,000,000	-	-	\$1,000,000
OCD	Gap Financing	\$8,000,000	-	-	\$8,000,000
OCD	Low Barrier Shelter	\$1,000,000	-	-	\$1,000,000
OCD	Unsheltered Outreach	\$1,000,000	-	-	\$1,000,000
OWD	Workforce Development	\$11,000,000	-	-	\$11,000,000
PPW	Pocket Parks Program	\$2,500,000	-	-	\$2,500,000
Public Safety Support	Public Safety Radio Accessories	\$350,000	-	\$298,388	\$51,612
<b>TOTAL</b>		<b>\$55,126,524</b>	<b>\$18,795</b>	<b>\$423,388</b>	<b>\$54,684,341</b>

# Rollover Fund Balance Projects

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- **Increased Emergency/Disaster Fund from \$36M to \$131M**
  - Protects the City's financial position - follows recommendations from Rating Agencies
  - Addresses the significant cash flow needs required by the City related to reimbursable grant dollars (FEMA, HUD, etc.)
  - Not appropriated in the 2024 Executive Budget, but held in a separate fund
- **Roll over funding for identified critical one-time projects**
  - The goal of these projects is to “reset” various departments, clearing backlogs, so departments can focus on timely operations
  - Funding for 3 years was appropriated in 2023 so funds that are not anticipated to be spent in 2023 were rolled over into the 2024 Executive Budget

# Fund Balance Dashboard

The City's Fund Balance Dashboard is in production and will offer real-time tracking of the City's progress in spending funds and project highlights

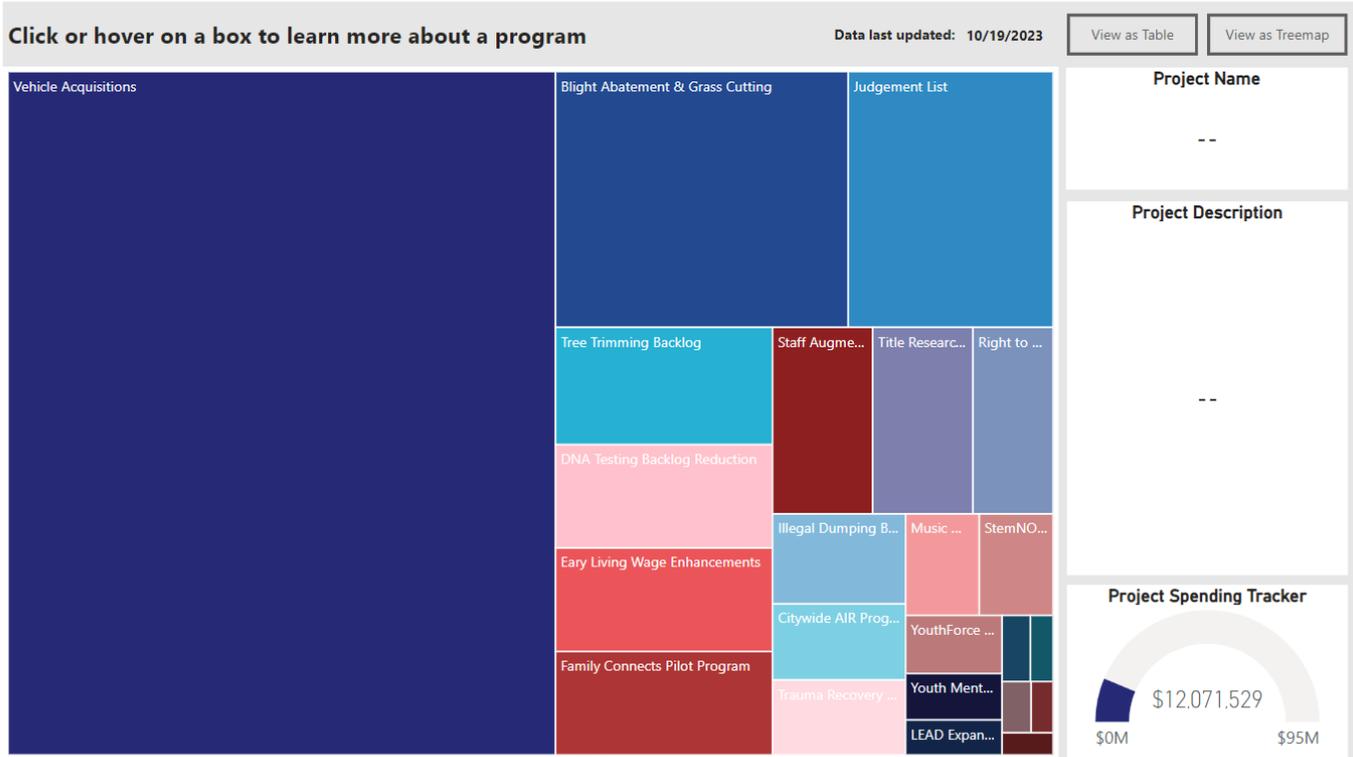
## Project Highlights

### Blight Abatement Program

- \$10M for demolition of more than a dozen blighted commercial properties and 750 blighted residential properties as well as a continuation of the lot-abatement program which maintains vacant and overgrown parcels across the City.
- Progress so far includes almost \$4M spent on demolitions and grass-cutting.



## Fund Balance Project Dashboard



# Fund Balance Spending Update *as of Q3 2023*

Department	Item	Appropriated	YTD Spent	Obligated	Remaining	
CAO	Sheriff's Hexagon Payment	\$450,000	\$450,000	-	\$0	
CAO	Reduce DNA Testing Backlog	\$3,000,000	-	\$1,500,000	\$1,500,000	
CAO	Electric Vehicle Charging Plan	\$200,000	-	-	\$200,000	
CAO	Vehicle Acquisitions	\$50,000,000	\$3,703,341	\$7,590,709	\$38,705,950	
Code Enforcement	Blight Abatement & Grass Cutting	\$10,000,000	\$3,113,292	-	\$6,886,708	
Code Enforcement	Title Research Backlog	\$2,500,000	-	-	\$2,500,000	
Community Development	Right to Counsel	\$2,000,000	-	-	\$2,000,000	
Criminal Court	Domestic Violence Program	\$140,000	\$140,000	-	\$0	
Criminal Court	Jury Trial Expenses	\$400,000	\$400,000	-	\$0	
Economic Development	Music Museum	\$1,000,000	\$1,000,000	-	\$0	
Economic Development	StemNOLA Innovation Hub	\$1,000,000	-	-	\$1,000,000	
Health	AIR Program Expansion citywide	\$1,355,000	\$55,896	-	\$1,299,104	
Health	LEAD Expansion to the 6th and 7th District	\$700,000	-	-	\$700,000	
Health	Family Connects Pilot Program	\$3,000,000	-	\$535,813	\$2,464,187	
Health	Trauma Recovery Center Expansion	\$1,331,000	-	-	\$1,331,000	
Law	Judgment list	\$7,000,000	\$1,000,000	-	\$6,000,000	
Office of Youth & Families	Early Learning Wage Enhancements	\$3,000,000	\$10,000	\$2,400,000	\$590,000	
Office of Youth & Families	CYPB Additional Funding	\$100,000	-	-	\$100,000	
NORD-C	Restoration of NORD Budget	\$1,500,000	\$1,500,000	-	\$0	
Criminal Justice Coordination	Victim Outreach Coordinator Position	\$150,000	\$25,119	-	\$124,881	
Criminal Justice Coordination	Youth Programing at the Keller Center	\$200,000	-	-	\$200,000	
Criminal Justice Coordination	Youth Mentoring Program for District E	\$600,000	-	-	\$600,000	
Parks and Parkways	Walking Trail & Lighting for Real Timbers	\$150,000	-	-	\$150,000	
Parks and Parkways	Tree Trimming Backlog	\$3,400,000	\$917,630	\$2,482,370	\$0	
Public Works	Bike Lane Reconfiguration	\$300,000	\$300,000	-	\$0	
Safety & Permits	Staff Augmentation to Eliminate Backlogs	\$2,500,000	\$122,331	\$1,926,260	\$451,409	
Sanitation	Illegal Dumping Backlog	\$1,600,000	\$1,339,505	\$260,495	\$0	
Workforce Development	YouthForce NOLA Internships	\$750,000	\$750,000	-	\$0	
		<b>TOTAL</b>	<b>\$98,326,000</b>	<b>\$14,827,114</b>	<b>\$16,695,647</b>	<b>\$66,803,239</b>



# Closing

# 2024 Budget Summary

*The 2024 Executive Budget represents the second year of a broader three-year plan to reset and stabilize the City operationally and financially*

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- The 2024 Executive Budget reflects a continuation of the plan to establish a new normal after two years of uncertainty
  - The 2024 Executive Budget is funded at a level to provide better services to residents while raising salaries and improving the working environment for employees
  - Identified one-time funds through ARPA will further the City’s priorities around violence reduction, homeless services, youth services, workforce development, and economic development
  - Identified Fund Balance projects will help “reset” the City and create an environment where Departments and Agencies can successfully maintain operations
- We will continue to engage with Council on a quarterly basis to monitor and adjust budgets as needed
- Maintaining a healthy emergency/disaster reserve - above the required savings fund - protects the City’s financial position for years to come



**Questions?**

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